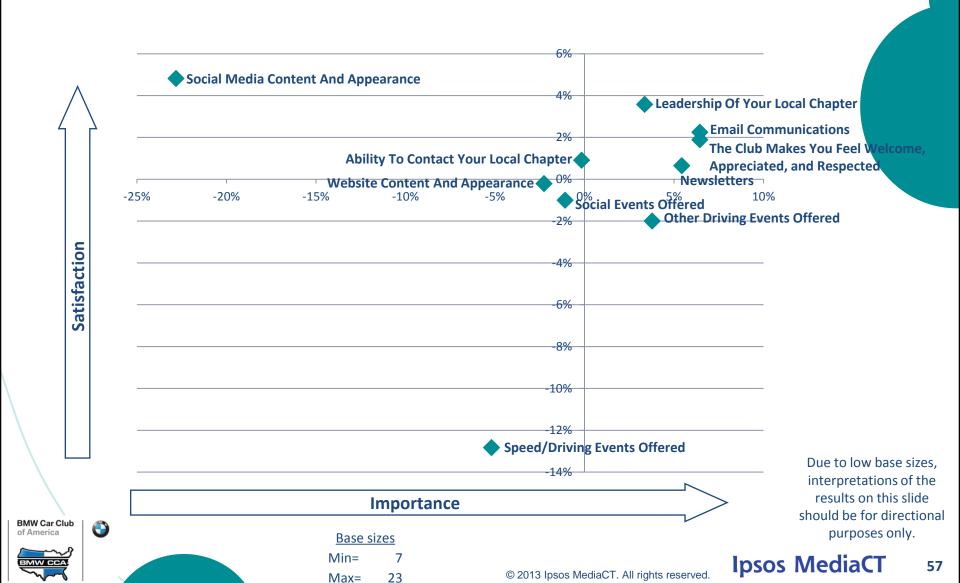
### Sierra Chapter - Chapter Scorecard

	Satisfaction V. Sat = 5	Unweighted Value	Question Weight	Weighted Value
Member Satisfaction Survey Results	V. Dissat = 1	Avg Sat	(Q)	(U * Q)
Chapter email communication - content	4.57	(U) 4.57	2.40	10.96
Chapter email communication - frequency	4.61	4.07	2.40	10.50
Chapter email communication - appearance	4.52			
Chapter newsletter communication - content	4.48	4.49	2.40	10.78
Chapter newsletter communication - frequency	4.48	1. 10	2.10	10.70
Chapter newsletter communication - appearance	4.52			
Chapter website communication - content	4.50	4.46	2.10	9.36
Chapter website communication - appearance	4.41			0.00
Chapter social media communication - content	4.69	4.69	1.38	6.47
Chapter social media communication - appearance	4.69			
Initiating contact - website	4.56	4.51	2.20	9.91
Initiating contact - social media	4.43			
Initiating contact - email	4.60			
Initiating contact - telephone	4.43			
Feeling welcome, appreciated and respected	4.55	4.55	2.90	13.20
Local chapter leadership	4.63	4.63	2.70	12.50
Frequency of social events	4.52	4.42	1.70	7.51
Variety of social events	4.48			
Attractivenes of social events	4.26			
Frequency of speed/driving events	4.04	3.96	2.00	7.91
Variety of speed/driving events	3.87			
Attractivenes of speed/driving events	3.96			
Frequency of other driving events	4.48	4.38	2.00	8.75
Variety of other driving events	4.35			
Attractivenes of other driving events	4.30			
Overall club experience	4.57	4.57	1.00	4.57
Membership renewal likelihood	4.70	4.70	1.00	4.70
Subtotal Score, Member Satisfaction Survey Results				106.63
Member Growth & Retention	Baseline	Current	Rate	Rate
N 1 0 4 B 1	100	101	(Actual)	(Factored)
Member Growth Rate	126	124	-1.6%	48.4
Member Retention Rate	126	102	81.%	51.0
Subtotal Score, Member Growth & Retention		D I	0(")	99.4
Chapter Rank & Quartile		Rank	Quartile	
Member Satisfaction Survey Results		1	1	
Member Growth & Retention		31	2	
Total Score, Chapter Rank & Quartile			Danier	1
Report date: 7/26/2013 7:01:57 PM			Region:	rk



### **Local Level - Satisfaction by Importance – Deviation from Mean**

## Sierra Chapter



### Chapter Performance Report Notes

Chapter performance is comprised equally of *quantitative* and *qualitative* elements. The *quantitative* element consists of membership growth and retention in equal measure. The *qualitative* element is drawn from responses to the member satisfaction survey administered in May. Each is further explained in the following paragraphs.

#### **Chapter Scorecard**

#### **Quantitative - Growth & Retention**

Membership growth for a given chapter compares the number of full members as of June 2013 vs. June 2012. The baseline of zero percent growth equals a score of (50). Each percentage growth or contraction equates to +1.00 or -1.00, respectively, to that baseline score. For example, a 2.50% positive growth rate equals a score of 52.50; a 4.25% contraction (negative growth) rate equals a score of 45.75.

Member retention for a given chapter is the proportion of members who were eligible for membership renewal during the prior (12) months and who actually renewed their memberships. The baseline (goal) of 80% renewal (retention) rate equals a score of (50). Each percentage retention rate above or below 80% equates to +1.00 or -1.00, respectively, to that baseline score. For example, an 83.25% retention rate equals a score of 53.25; a 77.0% retention rate equates to a score of 47.00.

Scores for membership growth and for member retention were added together for each chapter. Chapters' scores were then ranked (among all chapters) from high to low and grouped into quartiles (17 chapters per quartile).

#### Qualitative - Satisfaction

The member satisfaction survey polled members on (10) aspects of local chapter services, plus overall club experience and likelihood of renewal. Questions pertaining to several chapter services had multiple parts (e.g., newsletter content, frequency and appearance). Responses for a given chapter were quantified (5 = very satisfied, 1 = very dissatisfied) and averaged for each part of each survey question pertaining to local chapter services. Response averages for multiple-part questions were normalized (i.e., response averages for a 3-part question were added then divided by 3).

Once normalized, response averages were factored based on that local chapter service's relative importance to all survey respondents. A baseline weight (Question Weight) of 2.0 was adjusted up for relatively more important services and down for relatively less important services. Response averages were multiplied by their corresponding weights, then summed to yield a member satisfaction score for each chapter. Chapters' member satisfaction scores were then ranked (among all chapters) from high to low and grouped into quartiles.

#### **Summary Score**

Finally, membership growth/retention scores were added to member satisfaction scores for each chapter to yield an overall chapter performance score. Again, these scores were then ranked (among all chapters) from high to low and grouped into quartiles.

#### **Satisfaction/Importance Matrix**

In addition to its scorecard results, each chapter is receiving a plot diagram indicating relative importance (horizontal axis) and satisfaction levels (vertical axis) among survey respondents. The overall average of all importance/satisfaction responses is denoted by the "0%" lines which intersect near the middle of the diagram. Local chapter services are then plotted based on their relative importance and satisfaction levels.

Services in the upper right quadrant (positive percentage values for both importance and satisfaction) are relatively important and satisfying -- the more so, the further up and/or to the right the plotted point is from the "0%" lines' intersection. These are services at which the chapter should sustain its focus to excel.

Likewise, services in the lower right quadrant are relatively more important but relatively less satisfying; these are services for which improvement will be most valued by members, i.e. **opportunities for improvement**.

Conversely, services which fall into the upper left quadrant (relatively more satisfying but relatively less important) may merit less focus if chapter resources are constrained.

Page 1 of 2 8/7/2013

### Chapter Performance Report Notes

Likewise, services which fall into the lower left quadrant (relatively less important and less satisfying) may not warrant additional focus in resource-constrained circumstances.

Page 2 of 2 8/7/2013

### **Chapter Survey Results**

#### Red text=counts not included in base

q11 How satisfied are you with each of the following aspects of the email and newsletter communications sent to you by your local chapter?

communications sent to y	ou by your local chapter?	
_		Sierra Chapter
	Base:	23
Email Content :	Very satisfied	74%
	Somewhat satisfied	9%
	Neither satisfied nor dissatisfied	17%
	Somewhat dissatisfied	0%
	Very dissatisfied	0%
	Have not read	0
	Have not read	· ·
		Sierra Chapter
	Base:	23
Email Frequency :	Very satisfied	78%
	Somewhat satisfied	9%
	Neither satisfied nor dissatisfied	9%
	Somewhat dissatisfied	4%
	Very dissatisfied	0%
	Have not read	0
		Sierra Chapter
	Base:	23
Email Appearance :	Very satisfied	70%
	Somewhat satisfied	17%
	Neither satisfied nor dissatisfied	9%
	Somewhat dissatisfied	4%
	Very dissatisfied	0%
	Have not read	0
		Sierra Chapter
	Base:	23
Newsletter Content :	Very satisfied	74%
Newsletter Content.	Somewhat satisfied	4%
	Neither satisfied nor dissatisfied	17%
	Somewhat dissatisfied	4%
		0%
	Very dissatisfied	
	Have not read	0
		Sierra Chapter
	Base:	23
Newsletter Frequency:	Very satisfied	65%
	Somewhat satisfied	22%
	Neither satisfied nor dissatisfied	9%
	Somewhat dissatisfied	4%
	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	00/

0%

0

Very dissatisfied

Have not read

		Sierra Chapter
	Base:	23
Newsletter Appearance :	Very satisfied	78%
	Somewhat satisfied	4%
	Neither satisfied nor dissatisfied	9%
	Somewhat dissatisfied	9%
	Very dissatisfied	0%
	Have not read	0

# Q12. How satisfied are you with each of the following aspects of the website and social media communications provided by your local chapter?

		Sierra Chapter
	Base:	22
Web site Content :	Very satisfied	73%
	Somewhat satisfied	9%
	Neither satisfied nor dissatisfied	14%
	Somewhat dissatisfied	5%
	Very dissatisfied	0%
	Have not read	1

		Sierra Chapter
	Base:	22
Web site Appearance :	Very satisfied	73%
	Somewhat satisfied	5%
	Neither satisfied nor dissatisfied	14%
	Somewhat dissatisfied	9%
	Very dissatisfied	0%
	Have not read	1

		Sierra Chapter
	Base:	13
Social Media Content :	Very satisfied	85%
	Somewhat satisfied	0%
	Neither satisfied nor dissatisfied	15%
	Somewhat dissatisfied	0%
	Very dissatisfied	0%
	Have not read	10

		Sierra Chapter
	Base:	13
Social Media Appearance :	Very satisfied	85%
	Somewhat satisfied	0%
	Neither satisfied nor dissatisfied	15%
	Somewhat dissatisfied	0%
	Very dissatisfied	0%
	Have not read	10

# Q13. How satisfied are you with each of the following types of communications that you may have used to initiate contact with the local chapter?

	·	Sierra Chapter
	Base:	18
'Website communications	Very satisfied	78%

(e.g., comments and	Somewhat satisfied	6%
feedback forms)' :	Neither satisfied nor dissatisfied	11%
	Somewhat dissatisfied	6%
	Very dissatisfied	0%
	Have not communicated directly with the local chapter this way	5

		Sierra Chapter
	Base:	7
'Social media	Very satisfied	71%
communications (e.g.,	Somewhat satisfied	0%
commenting or messaging	Neither satisfied nor dissatisfied	29%
on Facebook, Twitter or	Somewhat dissatisfied	0%
LinkedIn)' :	Very dissatisfied	0%
	Have not communicated directly with the local chapter this way	16

		Sierra Chapter
	Base:	20
Email:	Very satisfied	80%
	Somewhat satisfied	5%
	Neither satisfied nor dissatisfied	10%
	Somewhat dissatisfied	5%
	Very dissatisfied	0%
	Have not communicated directly with the local chapter this way	3

		Sierra Chapter
	Base:	14
Telephone :	Very satisfied	79%
	Somewhat satisfied	0%
	Neither satisfied nor dissatisfied	14%
	Somewhat dissatisfied	0%
	Very dissatisfied	7%
	Have not communicated directly with the local chapter this way	9

# q14 How satisfied are you that the club makes you feel welcome, appreciated and respected at local chapter events?

	Sierra Chapter
Base:	20
Very satisfied	80%
Somewhat satisfied	5%
Neither satisfied nor dissatisfied	10%
Somewhat dissatisfied	0%
Very dissatisfied	5%
Have not attended local chapter events	3

#### q15 How satisfied are you overall with the leadership of your local chapter?

	•	•	•	Sierra Chapter
Base:				19
Very satisfied				79%

Somewhat satisfied	11%
Neither satisfied nor dissatisfied	5%
Somewhat dissatisfied	5%
Very dissatisfied	0%
Unfamiliar with its leadership	4

# Q16. How satisfied are you with the frequency of the following events offered by your local chapter?

		Sierra Chapter
	Base:	23
'Frequency of social events	Very satisfied	74%
offered (e.g., dinners,	Somewhat satisfied	9%
concours, show &	Neither satisfied nor dissatisfied	13%
shine, etc.)' :	Somewhat dissatisfied	4%
	Very dissatisfied	0%
'Frequency of speed/driving	Very satisfied	52%
events offered (e.g., driving	Somewhat satisfied	9%
schools, autocrosses, club	Neither satisfied nor dissatisfied	30%
racing, etc.)' :	Somewhat dissatisfied	9%
	Very dissatisfied	0%
'Frequency of other driving	Very satisfied	70%
events offered (e.g., tours,	Somewhat satisfied	9%
etc.)' :	Neither satisfied nor dissatisfied	22%
	Somewhat dissatisfied	0%
	Very dissatisfied	0%

# Q17. How satisfied are you with the variety of the following events offered by your local chapter?

onapior.		Sierra Chapter
	Base:	23
'Variety of social events	Very satisfied	70%
offered (e.g., dinners,	Somewhat satisfied	9%
concours, show &	Neither satisfied nor dissatisfied	22%
shine, etc.)' :	Somewhat dissatisfied	0%
	Very dissatisfied	0%
'Variety of speed/driving	Very satisfied	39%
events offered (e.g., driving	Somewhat satisfied	13%
schools, autocrosses, club	Neither satisfied nor dissatisfied	43%
racing, etc.)' :	Somewhat dissatisfied	4%
	Very dissatisfied	0%
'Variety of other driving	Very satisfied	65%
events offered (e.g., tours,	Somewhat satisfied	9%
etc.)' :	Neither satisfied nor dissatisfied	22%
	Somewhat dissatisfied	4%
	Very dissatisfied	0%

# Q18. How satisfied are you with the attractiveness of the following events offered by your local chapter?

		Sierra Chapter
	Base:	23
'Attractiveness of social	Very satisfied	65%
events offered (e.g.,	Somewhat satisfied	4%
dinners, concours, show	Neither satisfied nor dissatisfied	22%
& shine, etc.)' :	Somewhat dissatisfied	9%
	Very dissatisfied	0%
'Attractiveness of	Very satisfied	48%

speed/driving events	Somewhat satisfied	4%
offered (e.g., driving	Neither satisfied nor dissatisfied	43%
schools, autocrosses, club	Somewhat dissatisfied	4%
racing, etc.)' :	Very dissatisfied	0%
'Attractiveness of other	Very satisfied	65%
driving events offered (e.g.,	Somewhat satisfied	4%
tours, etc.)' :	Neither satisfied nor dissatisfied	26%
	Somewhat dissatisfied	4%
	Very dissatisfied	0%
driving events offered (e.g.,	Somewhat satisfied Neither satisfied nor dissatisfied Somewhat dissatisfied	4% 26% 4%

# Q19. For each of the following services and benefits offered by the local chapter, please rate how important each one is to you when thinking about the value you receive from the Club.

•		Sierra Chapter
	Base:	23
Email communications :	Very important	83%
	Somewhat important	9%
	Neither important nor unimportant	4%
	Not too important	4%
	Not at all important	0%
	Not aware of this item	0

		Sierra Chapter
	Base:	23
Newsletters:	Very important	74%
	Somewhat important	17%
	Neither important nor unimportant	9%
	Not too important	0%
	Not at all important	0%
	Not aware of this item	0

		Sierra Chapter
	Base:	23
Website content and	Very important	57%
appearance :	Somewhat important	26%
	Neither important nor unimportant	13%
	Not too important	0%
	Not at all important	4%
	Not aware of this item	0

		Sierra Chapter
	Base:	19
Social Media content and	Very important	42%
appearance :	Somewhat important	16%
	Neither important nor unimportant	21%
	Not too important	0%
	Not at all important	21%
	Not aware of this item	4

		Sierra Chapter
	Base:	23
'Ability to contact your local	Very important	65%

chapter (e.g., phone, email, social media and website)':	Somewhat important Neither important nor unimportant Not too important Not at all important Not aware of this item	13% 17% 4% 0% 0
'Whether the club makes you feel welcome, appreciated and respected' :	Base: Very important Somewhat important Neither important nor unimportant Not too important Not at all important Not aware of this item	Sierra Chapter 23 87% 4% 4% 0% 4% 0
Leadership of your local chapter :	Base: Very important Somewhat important Neither important nor unimportant Not too important Not at all important Not aware of this item	Sierra Chapter 22 68% 18% 14% 0% 0% 1
'Social events offered (e.g., dinners, concours, show & shine, etc.)':	Base: Very important Somewhat important Neither important nor unimportant Not too important Not at all important Not aware of this item	Sierra Chapter 23 65% 13% 17% 0% 4% 0
'Speed/driving events offered (e.g., driving schools, autocrosses, club racing, etc.)':	Base: Very important Somewhat important Neither important nor unimportant Not too important Not at all important Not aware of this item	Sierra Chapter 22 45% 32% 18% 5% 0%
'Other driving events offered (e.g., tours, etc.)' :	Base: Very important Somewhat important Neither important nor unimportant Not too important Not at all important Not aware of this item	Sierra Chapter 23 74% 9% 17% 0% 0% 0

# q24 Thinking now of your overall experience with the BMW Car Club of America, including both national and local chapter experiences, how satisfied are you with your membership?

	Sierra Chapter
Base:	23
Very satisfied	83%
Somewhat satisfied	4%
Neither satisfied nor dissatisfied	4%
Somewhat dissatisfied	4%
Very dissatisfied	4%

#### q25 How likely are you to renew your membership?

	Sierra Chapter
Base:	23
Very likely	87%
Somewhat likely	4%
Unsure	4%
Somewhat unlikely	0%
Very unlikely	4%
Not applicable lifetime member	0